



**A borderless European digital health ecosystem**

# **UNITE Agile Piloting Application Guidelines**

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# 1. Introduction

As healthcare systems across Europe face growing challenges posed by demographic shifts and aging populations, there is an urgent need to accelerate the transformation of the health sector through digital deep-tech innovation. **UNITE** a major is pan-European programme aiming to advance digital health solutions to effectively address these pressing issues by bringing together key stakeholders across various European regions, including private and public sectors, academia and civil society, to foster entrepreneurship, support local startups to scale, and facilitate the creation of new interregional value chains in the digital health domain.

The UNITE initiative builds a borderless European digital health innovation ecosystem, deeply rooted in the **UNITE regions**:

- Region Zealand, Denmark;
- Region of Northern Netherlands (Groningen, Friesland, Drenthe), Netherlands;
- Region of Central Macedonia, Greece;
- Lombardy Region, Italy;
- Extremadura Region, Spain;
- Scotland, United Kingdom;
- Romania, national scope.

To advance its mission and achieve its objectives, the UNITE initiative activates the **Agile Piloting programme** that procures short-term, real-world experiments across the UNITE regions. The programme enables startups, scaleups, and other research and innovation organisations in the UNITE regions to validate digital health solutions aligned with the four UNITE Innovation Challenges in regional Living Lab or Testbed environments. The four main **Innovation Challenges** are outlined below:

1. **Deep-tech innovations to secure equal health for the entire population:** Tailored, efficient and effective deep-tech solutions are needed to address autonomy-related problems and lack of personalised care for elderly or disadvantaged population, fragmented healthcare services and technological disparities within the healthcare systems.

2. **Digital solutions advancing more personalised and human-centric remote care:** A transition to personalised care that emphasises patient empowerment and accessibility is essential. This approach aims to increase access to care for remote and underserved population, ensure continuity of care while reducing in-person visits, and provide patients with tools to manage and understand their health.
3. **Advancing European Health Data Spaces:** This challenge aims to enhance patient care by improving data accessibility and understanding for both patients and healthcare professionals. It also seeks to advance research and innovation by providing data access to researchers and universities, and to simplify the regulatory environment through data interoperability and harmonised frameworks.
4. **Digital innovations to battle the health workforce crisis:** This challenge focuses on alleviating staff shortages, enhancing workflow efficiency, reducing administrative burdens to allocate more time for patient care, and addressing skill gaps by providing opportunities for training and education.

## 2. Agile Piloting Programme

The Agile Piloting programme aims to obtain pilot service offers from suppliers in the UNITE regions, including startups, SMEs, and other research and innovation institutions, that have proven technologies and are ready to adapt and validate their solutions at designated experimentation facilities. It should be noted that Agile Piloting is not a grant programme, but a procurement of pilot services. Although it is executed under the UNITE initiative, each participating region will independently contract with the selected pilot suppliers from its own region.

Each service offer must cover the entire pilot, partial bids will not be accepted. The pilots are time-bound and are expected to be fully completed by **30 April 2026**, with site-specific schedules established in advance. The proposed pilots should last between **1-3 weeks**. In exceptional cases, it may be extended to a maximum of 6 weeks.

Each service must include:

- **Planning & adaptation** of the solution to local needs, with established targets and KPIs.
- **Implementation** in a designated regional Living Lab or Testbed, including installation, configuration, and training for staff or end-users.
- **Measurement & reporting**, including interim updates and a final **Pilot Report** detailing results and lessons learned.
- **Compliance** with data protection, information security, and ethical standards, supported by all required documentation.

Suppliers from the UNITE regions are invited to submit service offers that address one or more of the UNITE Innovation Challenges described in the introduction. If multiple challenges are targeted, suppliers must specify each challenge and explain how it will be addressed. For different challenges pursued through separate pilots, applicants should provide distinct technical proposals and financial offers for each. Annex B outlines the regional strategic priorities for the Innovation Challenges.

### 3. Experimentation Facilities

Agile pilots must be conducted in regional Living Lab or Testbed environments, including, but not limited to, hospitals, clinics, or other healthcare service providers. Each participating region intends to select **at least four pilots** in total, with a **minimum of two conducted locally** within regional Living Labs or Testbeds, and **two carried out in experimentation facilities in other UNITE regions** as outbound pilots. This experimentation approach implements the interregional dimension of the UNITE initiative and ensures that **at least 50% of pilots are conducted outside home regions**.

Each service offer must clearly specify the **intended regional Living Lab or Testbed** for every proposed pilot, including the region in which the selected site is located. Suppliers must coordinate with the respective Living Labs or Testbeds prior to submission to confirm the feasibility of the proposed pilots within the planned timeframe, including resources, access, and compliance readiness. Offers must include a **written site approval**, such as an email confirmation or a letter of support. If multiple experimentation facilities are feasible, offers must specify a primary and alternative sites.



Annex C provides a list of potentially available regional test sites and experimentation facilities. Where justified by capacity or operational constraints, pilots may propose a reassignment to a different Living Lab or Testbed, however, offers that include confirmed sites will be given a priority.

## 4. How to Participate

UNITE is an interregional initiative with strong ties to its partner regions. Therefore, only organisations located in one of the UNITE regions are eligible to apply for the Agile Piloting programme. **Applicants legally based outside the UNITE partner regions are not eligible for Agile Piloting**, since the UNITE initiative is co-funded by the Horizon Europe programme as well as by the regional administrations within the UNITE partner regions via their innovation promoting programmes, i.e., the Agile Piloting participation is supported in part by the regional or national funds.

Minimum requirements include:

- Functional product or prototype (TRL 4–6).
- Commitment to data protection and IT security compliance.
- Acceptance of confidentiality and data processing undertakings.
- No conflict of interest.

Participation in the Agile Piloting programme varies by region. Please refer to the table below to determine whether your application should be submitted via the [UNITE Cloud](#) or a regional platform.

Region Zealand, Denmark	<p>If you are an applicant from Region Zealand testing in Region Zealand, please reach out to your regional contact for further details on requirements, application platforms and deadlines.</p> <p>If you are an applicant from Region Zealand testing in one of the other UNITE regions, please complete your application through the UNITE Cloud following this Application Guidelines document.</p>
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Region of Northern Netherlands (Groningen, Friesland, Drenthe), Netherlands	If you are an applicant from the Region of Northern Netherlands testing in the Region of Northern Netherlands or in one of the other UNITE regions, please complete your application through the UNITE Cloud following this Application Guidelines document.
Region of Central Macedonia, Greece	If you are an applicant from the Region of Central Macedonia testing in the Region of Central Macedonia or in one of the other UNITE regions, please complete your application through the UNITE Cloud following this Application Guidelines document.
Lombardy Region, Italy	If you are an applicant from the Lombardy Region testing in the Lombardy Region or in one of the other UNITE regions, please reach out to your regional contact for further details on requirements, application platforms and deadlines.
Romania, national scope	If you are an applicant from Romania testing in Romania or in one of the other UNITE regions, please reach out to your regional contact for further details on requirements, application platforms and deadlines.
Scotland, United Kingdom <sup>1</sup>	If you are an applicant from Scotland testing in Scotland or in one of the other UNITE regions, please complete your application through the UNITE Cloud following this Application Guidelines document.
Extremadura Region, Spain	If you are an applicant from the Extremadura Region testing in the Extremadura Region or in one of the other UNITE regions, please complete your application through the UNITE Cloud following this Application Guidelines document.

<sup>1</sup> Specific regional requirements for applicants from Scotland include:

- Each applicant must be a registered company trading or with a strategic presence in Scotland.
- Eligible applicants will be invited to submit a bid via an Invitation to Quote on Public Contracts Scotland, following the Scottish Enterprise’s standard procurement process.
- Invited companies must be registered as suppliers on Public Contracts Scotland ahead of submitting a bid.
- Businesses must pass all relevant legal sanctions checks to ensure compliance with international regulations.



### Contact details:

For general questions, requests, or assistance with the registration on the UNITE Cloud portal, please contact [unitecloud@28digital.eu](mailto:unitecloud@28digital.eu).

For region-specific inquiries, applicants are advised to contact their designated regional representatives listed below:

Region Zealand, Denmark: [akak@regionsjaelland.dk](mailto:akak@regionsjaelland.dk)

Region of Northern Netherlands, Netherlands: [ausema@nom.nl](mailto:ausema@nom.nl)

Region of Central Macedonia, Greece: [m.goulaptsi@pkm.gov.gr](mailto:m.goulaptsi@pkm.gov.gr)

Lombardy Region, Italy: [gessyca\\_golia@regione.lombardia.it](mailto:gessyca_golia@regione.lombardia.it)

Extremadura Region, Spain: [anto.recio@fundecyt-pctex.es](mailto:anto.recio@fundecyt-pctex.es)

Scotland, United Kingdom: [enquiries@scotent.co.uk](mailto:enquiries@scotent.co.uk)

Romania, national scope: [contact.unite@uefiscdi.ro](mailto:contact.unite@uefiscdi.ro)

## 5. Regional Budget and Contracts

**All offers must be at a fixed price.** The applicable **regional fixed price** (lump sum per pilot) **varies by region** and is specified in Annex A. Suppliers must submit a single lump sum for the intended pilot **within the specified regional range**. Prices must be inclusive of all costs (licenses, travel, installation, support).

This pricing model is used to maximise the number of pilots procured within the available budgets and to streamline contracting across regions. Consequently, price is not a key selection factor, evaluation focuses primarily on the technical and implementation quality of the offer at the fixed regional price.

The contracting model is a fixed-price service contract. **Payment is made in a single instalment** upon completion and delivery of all required documentation (Pilot Report, measurement records, etc.).

## 6. Offer Requirements

The pilot service offers must be concise and complete. The following structure is required:

### A. Technical offer

- Solution description, novelty, and relevance to the chosen challenge(s).
- Pilot approach with objectives, KPIs, measurement plan, and user involvement.
- Implementation plan (resources, roles, week-by-week schedule).
- Designation of the chosen regional Living Lab or Testbed as the test environment.
- Compliance with data protection, information security, and ethical standards, supported by all required documentation.
- Key risks and mitigations.
- Team overview with relevant references.

### B. Financial offer

- Single lump sum (net EUR) within the regional budget range stated in Annex A.

### C. List of Attachments

- Written confirmation (e.g., email confirmation, letter of support) from the selected experimentation facility that the intended pilot can be conducted on site.

## 7. Evaluation Criteria

Submitted offers will be assessed against the following criteria:

- Technical quality and challenge fit – 30%
- Feasibility and quality of the pilot plan – 30%
- Value and impact at fixed price – 40%

The contracting regional authority may conduct a negotiation if needed.

## 8. Indicative Timeline

- **Offer submission open:** 3 December 2025
- **Information session:** 11 December 2025
- **Offer submission deadline:** 30 January 2026, 17.00 CET (extended from 24 December 2025)
- **Decision & notification:** Varies by region
- **Planned contracting:** From 9 February 2026
- **Pilot period ends:** 30 April 2026
- **Reporting results:** 31 May 2026

## 9. Legal Notice

All submitted materials are treated as confidential. Intellectual property arrangements will be defined in the service contract, in accordance with the Horizon Europe regulations. Liability and risk allocation will follow the contractual terms. All documents produced during, or as a result of, the pilot must indicate that the activity is carried out as part of the UNITE initiative. The contracting regional authorities reserve the right to amend or cancel this process without prior notice.

## 10. Annexes

### Annex A. Regional Budget Allocation per Pilot

The table below outlines the maximum regional budget allocation per pilot.

UNITE Regions	Maximum budget allocation per pilot
Region Zealand, Denmark	€3.000 - €10.000
Region of Northern Netherlands (Groningen, Friesland, Drenthe), Netherlands	€7.500
Region of Central Macedonia, Greece	€7.500
Lombardy Region, Italy	€10.000
Extremadura Region, Spain	€7.500
Scotland, United Kingdom	€12.500
Romania, national scope	€7.500

## Annex B. Regional Strategic Priorities

The table below outlines the regional strategic priorities for the Innovation Challenges, with Priority 1 and Priority 2 indicating the higher and lower priority level, respectively.

UNITE Regions	Innovation Challenges			
	Deep-tech innovations to secure equal health for the entire population	Digital solutions advancing more personalised and human-centric remote care	Advancing European Health Data Spaces	Digital innovations to battle the health workforce crisis
Region Zealand, Denmark	Priority 1	Priority 1	Priority 2	Priority 1
Region of Northern Netherlands (Groningen, Friesland, Drenthe), Netherlands	Priority 1	Priority 1	Priority 1	Priority 1
Region of Central Macedonia, Greece	Priority 1	Priority 2	Priority 2	Priority 2
Lombardy Region, Italy	Priority 2	Priority 1	Priority 1	Priority 2
Extremadura Region, Spain	Priority 1	Priority 1	Priority 2	Priority 2
Scotland, United Kingdom	Priority 1	Priority 1	Priority 1	Priority 1
Romania, national scope	Priority 1	Priority 1	Priority 1	Priority 1

# Annex C. List of Regional Living Labs and Testbeds

## Implementation Sites

**Implementation Sites** represent real-world infrastructures such as hospitals, clinical laboratories, and digital platforms where innovative solutions can be piloted, tested, and validated under operational conditions. Their central role lies in offering direct connections to end-users and service delivery, ensuring that innovations are evaluated in authentic environments. Across the UNITE regions, a total of 76 implementation sites has been identified as suitable for Agile Piloting.

#	Service Name	Service Type	Region	Reference (www) & Contact e-mail
1	Centre for Research and Technology Hellas, Institute of Applied Biosciences,	Implementation site	Central Macedonia	<a href="https://ehealth-lab.inab.certh.gr/">https://ehealth-lab.inab.certh.gr/</a>
2	Geniko Nosokomeio Papageorgiou/ Papageorgiou General Hospital	Implementation site	Central Macedonia	<a href="https://www.papageorgiou-hospital.gr/">https://www.papageorgiou-hospital.gr/</a>
3	ThessAHALL/iMedPhys	Implementation site	Central Macedonia	<a href="https://imedphys.med.auth.gr/">https://imedphys.med.auth.gr/</a>
4	CERTH/ITI VALab team	Implementation site	Central Macedonia	<a href="https://valab.iti.gr/">https://valab.iti.gr/</a>
5	AHEPA University General Hospital of Thessaloniki/ 1st Cardiology	Implementation site	Central Macedonia	<a href="https://www.ahepahosp.gr/">https://www.ahepahosp.gr/</a>
6	CPI - Medicines Manufacturing Innovation Centre	Implementation site	Scotland	<a href="https://www.uk-cpi.com/">https://www.uk-cpi.com/</a>
7	Rural Centre of Excellence	Implementation site	Scotland	<a href="https://www.dhi-scotland.com/rce-moray-hub">https://www.dhi-scotland.com/rce-moray-hub</a>
8	Digital Health Validation Lab (DHVL)	Implementation site	Scotland	<a href="https://www.gla.ac.uk/colleges/mvls/livinglab/our-projects/digital-health-validation-lab/">https://www.gla.ac.uk/colleges/mvls/livinglab/our-projects/digital-health-validation-lab/</a>
9	Health Innovation South East Scotland (HISES) Hub	Implementation site	Scotland	<a href="#">NHS Health Innovation South East Scotland   Welcome</a>
10	North of Scotland Regional Living Lab	Implementation site	Scotland	<a href="#">NHS Scotland North</a>
11	West of Scotland Innovation Hub	Implementation site	Scotland	<a href="#">West of Scotland Innovation Hub   Innovation Hub</a>
12	National Robotarium	Implementation site	Scotland	<a href="#">The National Robotarium   People Centred Intelligence Driven</a>

13	The Living Lab	Implementation site	Scotland	<a href="#">University of Glasgow - Colleges - College of Medical, Veterinary &amp; Life Sciences - The Living Laboratory - Our Programme</a>
14	Digital Health & Care Innovation Centre	Implementation site	Scotland	<a href="#">DHI-Scotland   digital health and social care   Inovo Building, 121 George Street, Glasgow G1 1RD, UK</a>
15	Medical Device Manufacturing Centre	Implementation site	Scotland	<a href="https://www.mdmc.ac.uk/#whatwedo">https://www.mdmc.ac.uk/#whatwedo</a>
16	TayMed Connect	Implementation site	Scotland	<a href="#">TayMed Connect   University of Dundee, UK</a>
17	StrathLab	Implementation site	Scotland	<a href="#">StrathLab: A Living Lab at Strathclyde   University of Strathclyde</a>
18	Censis	Implementation site	Scotland	<a href="#">CENSIS - Innovation delivery</a>
19	The Usher Institute	Implementation site	Scotland	<a href="#">Usher Institute   Usher Institute</a>
20	The Bayes Centre	Implementation site	Scotland	<a href="#">Bayes Centre   Bayes Centre</a>
21	Edinburgh Futures Institute	Implementation site	Scotland	<a href="https://efi.ed.ac.uk/about/">https://efi.ed.ac.uk/about/</a>
22	Edinburgh International Data Facility	Implementation site	Scotland	<a href="#">About the Edinburgh International Data Facility   Edinburgh International Data Facility</a>
23	DHI Exchange	Implementation site	Scotland	<a href="#">DHI Exchange   Digital Health &amp; Care Innovation Centre</a>
24	Heriot Watt University	Implementation site	Scotland	<a href="#">Research University in Edinburgh   Heriot-Watt University</a>
25	Digital Health Validation Lab	Implementation site	Scotland	<a href="#">Digital Health Validation Lab</a>
26	4P-CAN / INOMED	Implementation site	Romania	<a href="https://4p-can.eu/living-labs/">https://4p-can.eu/living-labs/</a>
27	Youth Mental Health	Implementation site	Romania	<a href="https://interreg-danube.eu/projects/meet/news/youth-mental-health-lab1-romania">https://interreg-danube.eu/projects/meet/news/youth-mental-health-lab1-romania</a>
28	Potelu Living Lab	Implementation site	Romania	<a href="https://climateinnovationwindow.eu/innovations/danube-living-labs-pilot-application-potelu-living-lab-romania/">https://climateinnovationwindow.eu/innovations/danube-living-labs-pilot-application-potelu-living-lab-romania/</a>
29	NEXUS BEIA 2050 Living Lab	Implementation site	Romania	<a href="https://enoll.org/member/nexus-beia-2050-living-lab/">https://enoll.org/member/nexus-beia-2050-living-lab/</a>
30	AgroDataSmart	Implementation site	Romania	<a href="https://enoll.org/member/agrodatasmart/">https://enoll.org/member/agrodatasmart/</a>
31	Ovidius Aqua Line Living Lab	Implementation site	Romania	<a href="https://enoll.org/member/ovidius-aqua-line-living-lab/">https://enoll.org/member/ovidius-aqua-line-living-lab/</a>
32	University Emergency Hospital	Implementation site	Romania	<a href="https://www.suub.ro/">https://www.suub.ro/</a>
33	Floreasca Emergency Clinical Hospital	Implementation site	Romania	<a href="https://www.urgentafloreasca.ro/">https://www.urgentafloreasca.ro/</a>

34	The Care Hub – Tenderly.ai	Implementation site	Romania	<a href="https://tenderly.ai/">https://tenderly.ai/</a>
35	BioMedTest – National Research and Development Institute for Biological	Implementation site	Romania	<a href="https://www.incdsb.ro/">https://www.incdsb.ro/</a>
36	Health Innovation Hub Romania	Implementation site	Romania	<a href="https://hubinovatie.ro/">https://hubinovatie.ro/</a>
37	Expand Labs	Implementation site	Romania	<a href="https://expandlabs.ro/en/hub/">https://expandlabs.ro/en/hub/</a>
38	“Mihai Drăgănescu” Artificial Intelligence Research Institute (ICIA)	Implementation site	Romania	<a href="https://www.racai.ro/en">https://www.racai.ro/en</a>
39	HIVE	Implementation site	Romania	<a href="https://hive.publichealth.ro/contact/">https://hive.publichealth.ro/contact/</a>
40	Transilvania Living Lab	Implementation site	Romania	<a href="https://www.transilvaniait.ro/post/transilvania-dih-transilvania-living-lab-the-journey-towards-innovation">https://www.transilvaniait.ro/post/transilvania-dih-transilvania-living-lab-the-journey-towards-innovation</a>
41	Zealand Univeristy Hospital	Implementation site	Zealand	<a href="#">Nykøbing F. Sygehus Akutafdeling - Region Sjælland - Vi er til for dig</a>
42	Zealand Univeristy Hospital	Implementation site	Zealand	<a href="#">Medicinsk Afdeling – Nykøbing F. Sygehus - Sjællands Universitetshospital, Nykøbing F.</a>
43	Zealand Univeristy Hospital	Implementation site	Zealand	<a href="#">Lungesygdomme - Sjællands Universitetshospital, Nykøbing F.</a>
44	Zealand Univeristy Hospital	Implementation site	Zealand	<a href="#">Hjerte- og karsygdomme - Sjællands Universitetshospital, Nykøbing F.</a>
45	Zealand Univeristy Hospital	Implementation site	Zealand	<a href="#">Ældresygdomme (Geriatric) - Sjællands Universitetshospital, Nykøbing F.</a>
46	Zealand Univeristy Hospital	Implementation site	Zealand	<a href="#">Diabetes, Stofskifte og Osteoporose - Sjællands Universitetshospital, Nykøbing F.</a>
47	Zealand Univeristy Hospital	Implementation site	Zealand	<a href="#">Dagafsnit - Sjællands Universitetshospital, Nykøbing F.</a>
48	Zealand Univeristy Hospital	Implementation site	Zealand	<a href="#">Mave- og tarmsygdomme - Sjællands Universitetshospital, Nykøbing F.</a>
49	Psychiatry Region Zealand	Implementation site	Zealand	<a href="#">Psykiatrien - Psykiatri</a>
50	Zealand Univeristy Hospital	Implementation site	Zealand	<a href="#">Røntgen og skanning (Billeddiagnostisk Afdeling) - Sjællands Universitetshospital, Nykøbing F.</a>
51	Zealand Univeristy Hospital	Implementation site	Zealand	<a href="#">Opvågning - Sjællands Universitetshospital, Nykøbing F.</a>
52	Zealand Univeristy Hospital	Implementation site	Zealand	<a href="#">Børne- og Ungdomsafsnit - Sjællands Universitetshospital, Nykøbing F.</a>
53	Zealand Univeristy Hospital	Implementation site	Zealand	<a href="#">Klinisk Biokemisk Afdeling - Sjællands Universitetshospital, Nykøbing F.</a>
54	Holbaek Sygehus	Implementation site	Zealand	<a href="#">Akutafdelingen på Holbæk Sygehus - Holbæk Sygehus</a>

55	Holbaek Sygehus	Implementation site	Zealand	<a href="#">Medicin 1 - Holbæk Sygehus</a>
56	Zealand Univeristy Hospital	Implementation site	Zealand	<a href="#">Har din pårørende fået en blodprop i hjernen? - Sjællands Universitetshospital</a>
57	Lolland Kommune	Implementation site	Zealand	<a href="#">Lolland Kommune</a>
58	Guldborgsund Kommune	Implementation site	Zealand	<a href="#">Guldborgsund Kommune</a>
59	fIERS – Life Science Innovation	Implementation site	Zealand	<a href="#">FIERS - Life Science Innovation</a>
60	Fondazione UNIMI	Implementation site	Lombardy	<a href="https://www.fondazioneunimi.com/">https://www.fondazioneunimi.com/</a>
61	B4i - Bocconi for Innovation	Implementation site	Lombardy	<a href="https://www.b4i.unibocconi.it/">https://www.b4i.unibocconi.it/</a>
62	Federated Innovation @ MIND (Federated Innovation)	Implementation site	Lombardy	<a href="https://www.federatedinnovation-mind.com/">https://www.federatedinnovation-mind.com/</a>
63	Fondazione Triulza (MIND)	Implementation site	Lombardy	<a href="https://fondazionetriulza.org/">https://fondazionetriulza.org/</a>
64	Università dell'Insubria	Implementation site	Lombardy	<a href="https://www.uninsubria.it/">https://www.uninsubria.it/</a>
65	IRCCS Fondazione San Gerardo dei Tintori	Implementation site	Lombardy	<a href="https://www.irccs-sangerardo.it/">https://www.irccs-sangerardo.it/</a>
66	IRCCS IEO	Implementation site	Lombardy	<a href="https://www.ieo.it/">https://www.ieo.it/</a>
67	IRCCS San Raffaele AI-HUB	Implementation site	Lombardy	<a href="https://www.hsr.it/">https://www.hsr.it/</a>
68	Istituto Ortopedico Galeazzi – Milano	Implementation site	Lombardy	<a href="https://www.grupposandonato.it/strutture/ospedale-galeazzi-sant-ambrogio">https://www.grupposandonato.it/strutture/ospedale-galeazzi-sant-ambrogio</a>
69	ASST Nord Milano	Implementation site	Lombardy	<a href="https://www.asst-nordmilano.it/">https://www.asst-nordmilano.it/</a>
70	Fondazione Niguarda	Implementation site	Lombardy	<a href="https://fondazioneospedaleniguarda.it/">https://fondazioneospedaleniguarda.it/</a>
71	Italiassistenza S.p.A.	Implementation site	Lombardy	<a href="https://www.italiassistenza.it/">https://www.italiassistenza.it/</a>
72	Fondazione IRCCS Policlinico San Matteo – Pavia	Implementation site	Lombardy	<a href="https://www.sanmatteo.org/site/home.html">https://www.sanmatteo.org/site/home.html</a>
73	Robolab	Implementation site	Extremadura	<a href="https://robolab.unex.es/">https://robolab.unex.es/</a>
74	Ergonomics Laboratory	Implementation site	Extremadura	<a href="https://opendata.unex.es/investiga/grupos-de-investigacion/CTS037">https://opendata.unex.es/investiga/grupos-de-investigacion/CTS037</a>
75	Computaex	Implementation site	Extremadura	<a href="https://computaex.es/">https://computaex.es/</a>

76	INUBE University Institute for Biomedical Research of Extremadura	Implementation site	Extremadura	<a href="https://institutoinube.es/">https://institutoinube.es/</a>
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## Clinical Mentoring and Clinical Support

**Clinical Mentoring and Clinician Support** services play a vital role in fostering innovation by ensuring direct involvement of healthcare professionals in testing, validating, and co-developing solutions. These services also include structured programmes where startups are guided by clinical experts to refine their products and services, ensuring alignment with real-world medical needs and standards. Across the UNITE regions, 31 such services have been identified as suitable for Agile piloting. By engaging clinicians early in the innovation process, these services provide with critical insights, practical validation, and the credibility needed to enhance adoption and impact in healthcare settings.

#	Service Name	Service Type	Region	Reference (www) & Contact e-mail
1	Geniko Nosokomeio Papageorgiou/ Papageorgiou General Hospital	Clinical mentoring	Central Macedonia	<a href="https://www.papageorgiou-hospital.gr/">https://www.papageorgiou-hospital.gr/</a>
2	ThessAHALL/iMedPhys	Clinical mentoring	Central Macedonia	<a href="https://imedphys.med.auth.gr/">https://imedphys.med.auth.gr/</a>
3	AHEPA University General Hospital of Thessaloniki/ 1st Cardiology Department	Clinical mentoring	Central Macedonia	<a href="https://www.ahepahosp.gr/">https://www.ahepahosp.gr/</a>
4	InnoScot	Clinical mentoring	Scotland	<a href="https://innoscot.com/">https://innoscot.com/</a>
5	VITA – Acceleratore Digital Health (Rete Nazionale CDP)	Clinical mentoring	Lombardy	<a href="https://www.vitaaccelerator.it/it">https://www.vitaaccelerator.it/it</a>
6	BIO4DREAMS	Clinical mentoring	Lombardy	<a href="https://bio4dreams.com/">https://bio4dreams.com/</a>
7	IRCCS Galeazzi – Sant'Ambrogio	Clinical mentoring	Lombardy	<a href="https://www.grupposandonato.it/strutture/ospedale-galeazzi-sant-ambrogio">https://www.grupposandonato.it/strutture/ospedale-galeazzi-sant-ambrogio</a>
8	TTO UNIMI	Clinical mentoring	Lombardy	<a href="https://www.unimi.it/it/ugov/ou-structure/direzione-innovazione-e-valorizzazione-delle-conoscenze">https://www.unimi.it/it/ugov/ou-structure/direzione-innovazione-e-valorizzazione-delle-conoscenze</a>
9	TTO4IRCCS	Clinical mentoring	Lombardy	<a href="#">TTO4IRCCS – Ufficio Congiunto di Trasferimento Tecnologico</a>
10	SURGIQ	Clinical mentoring	Lombardy	<a href="https://surgiq.com/">https://surgiq.com/</a>
11	Anthem	Clinical mentoring	Lombardy	<a href="http://www.frrmn.com/">http://www.frrmn.com/</a>

12	Parco Tecnologico Padano	Clinician support	Lombardy	<a href="https://www.ptp.it/">https://www.ptp.it/</a>
13	SURGIQ (Ospedale San Pellegrino)	Clinician support	Lombardy	<a href="https://surgiq.com/">https://surgiq.com/</a>
14	Digital Health Lab Dalmine	Clinician support	Lombardy	<a href="https://fondazioneanhem.it/digital-health-lab/">https://fondazioneanhem.it/digital-health-lab/</a>
15	FIERS – Life Science Innovation	Clinician support	Zealand	<a href="#">FIERS - Life Science Innovation</a>
16	Victor Babeş National Institute for Research and Development in the Field of Pathology and Biomedical	Clinician support	Romania	<a href="https://www.ivb.ro/">https://www.ivb.ro/</a>
17	Bioprex Medical	Clinician support	NOM	<a href="https://bioprexmedical.com">https://bioprexmedical.com</a>
18	Dr. Healthy	Clinician support	NOM	N/A – app/platform
19	Health Hub Roden	Clinical mentoring	NOM	<a href="https://www.health-hub.eu">https://www.health-hub.eu</a>
20	Ivy Medical	Clinician support	NOM	<a href="https://www.ivymedical.eu">https://www.ivymedical.eu</a>
21	Machnet Medical Robotics	Clinician support	NOM	<a href="https://machnet-robotics.com">https://machnet-robotics.com</a>
22	Portal Biotech	Clinician support	NOM	<a href="https://www.portalbiotech.com">https://www.portalbiotech.com</a>
23	Universitair Medisch Centrum Groningen (UMCG) (Testbed)	Clinician support	NOM	<a href="http://www.umcg.nl">www.umcg.nl</a>
24	CCMI	Clinician support	Extremadura	<a href="https://www.ccmijesususon.com/">https://www.ccmijesususon.com/</a>
25	Larrasa Laboratory	Clinician support	Extremadura	<a href="https://laboratorioslarrasa.com/en/">https://laboratorioslarrasa.com/en/</a>
26	Sanchez Trancon	Clinician support	Extremadura	<a href="https://vistasancheztrancon.com/">https://vistasancheztrancon.com/</a>
27	University of Extremadura	Clinician support	Extremadura	<a href="https://www.unex.es/">https://www.unex.es/</a>
28	SES, Regional Public health system	Clinician support	Extremadura	<a href="https://saludextremadura.ses.es/web/inicio">https://saludextremadura.ses.es/web/inicio</a>
29	Cluster of health enterprises	Clinical mentoring	Extremadura	<a href="https://www.clustersalud.es/">https://www.clustersalud.es/</a>
30	Extremadura Service for the Promotion of Personal Autonomy and Care for Dependent Persons	Clinical mentoring	Extremadura	<a href="https://saludextremadura.ses.es/sepap/inicio">https://saludextremadura.ses.es/sepap/inicio</a>
31	Extremadura Institute of Assisted Reproduction	Clinical mentoring	Extremadura	<a href="https://iera.es/">https://iera.es/</a>